



STATE OF NEW HAMPSHIRE BEFORE THE PUBLIC UTILITIES COMMISSION

Docket No. DG 17-048

Liberty Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Utilities Distribution Service Rate Case

DIRECT TESTIMONY

OF

MELISSA F. BARTOS

April 28, 2017

THIS PAGE INTENTIONALLY LEFT BLANK

ATTACHMENTS

Attachment	Pages	Title		
MFB-1	1	Incremental Production Cost Summary - LNG Peaker Unit		
MFB-1	2	Distribution-related Production Plant Investment		
MFB-1	3	Marginal Capacity Related Distribution Plant Costs for Reinforcements		
MFB-1	4	Marginal Capacity Related Distribution Plant Costs for Main		
		Extensions		
MFB-2	1	Services and Meters Plant Investment		
MFB-3	1	Marginal Capacity Related Production (Pressure Support) Expense		
MFB-4	1	Marginal Capacity Related Distribution Operations & Maintenance		
		Expense		
MFB-5	1	Marginal Customer Related Distribution Operations & Maintenance		
		Expense		
MFB-5	2	Class Weighted Customer Related Expense		
MFB-5	3	Marginal Customer Accounting & Marketing Expense		
MFB-5	4	Class Weighted Bad Debt Accounts Expense		
MFB-6	1	Plant Related A&G Marginal Loading Factor		
MFB-6	2	Non-Plant Related A&G Marginal Loading Factor		
MFB-6	3	Materials & Supplies and Prepayments Marginal Loading Factor		
MFB-6	4	General Plant Marginal Loading Factor		
MFB-7	1	Summary of Levelized Fixed Carrying Charge Rates		
MFB-7	MFB-7 2 Levelized Fixed Carrying Charge Analysis: Input Data			
MFB-7	FB-7 3 Levelized Fixed Carrying Charge Analysis: Peaker Plant			
MFB-7	4	Levelized Fixed Carrying Charge Analysis: Capacity Related		
		Distribution		
MFB-7	5	Levelized Fixed Carrying Charge Analysis: Services Investment		
MFB-7	6	Levelized Fixed Carrying Charge Analysis: Metering Equipment		
MFB-7	7A-1 to	Levelized Fixed Carrying Charge Analysis: Peaker Plant Capacity		
7D-2		Related Distribution, Services Investment, Metering Equipment		
MFB-7	8	Development of Weighted Plant Book Lives and Net Salvage Values		
MFB-8	1	Summary of Marginal Capacity Costs		
MFB-9	1	Summary of Marginal Customer Costs		
MFB-10	1	Summary of Marginal Cost Estimates		
MFB-11	1	Marginal Unit Costs per Dth		
MFB-12	1-5	Resume of Melissa F. Bartos		

TABLES

Table 1	Total Marginal Costs by Rate Class
Table 2	Summary of Marginal Cost Study Schedules
Table 3	Marginal Cost of Distribution Capacity-Related Plant Additions
Table 4	Marginal Cost of Customer-Related Plant Additions

THIS PAGE INTENTIONALLY LEFT BLANK

1 I. <u>INTRODUCTION</u>

2	Q.	Please state your name, address, employer, position, and professional qualifications.
3	A.	My name is Melissa F. Bartos. I am an Assistant Vice President with Concentric Energy
4		Advisors, Inc. ("Concentric"), 293 Boston Post Road West, Suite 500, Marlborough,
5		Massachusetts 01752. My professional qualifications and experience have been provided
6		in Attachment MFB-12.
7	п	SCODE OF TESTIMONY
/	11.	SCOLE OF TESTIMONT
8	Q.	What is your responsibility in this proceeding?
9	А.	In this proceeding, I am responsible for preparing the marginal cost study for Liberty
10		Utilities (EnergyNorth Natural Gas) Corp. d/b/a Liberty Utilities ("EnergyNorth" or "the
11		Company").
12	Q.	Please summarize your testimony concerning the marginal cost study.
12 13	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB-
12 13 14	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are
12 13 14 15	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most
12 13 14 15 16	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have
12 13 14 15 16 17	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have calculated in Attachments MFB-1 through MFB-11 are derived from data and special
12 13 14 15 16 17 18	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have calculated in Attachments MFB-1 through MFB-11 are derived from data and special studies that I obtained from the Company.
12 13 14 15 16 17 18	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have calculated in Attachments MFB-1 through MFB-11 are derived from data and special studies that I obtained from the Company.
12 13 14 15 16 17 18	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have calculated in Attachments MFB-1 through MFB-11 are derived from data and special studies that I obtained from the Company. As also shown on Attachment MFB-11, and supported by the remainder of my schedules
12 13 14 15 16 17 18 19 20	Q. A.	Please summarize your testimony concerning the marginal cost study. I have prepared a marginal cost study ("MCS"), which is contained in Attachments MFB- 1 through MFB-11. To prepare this MCS, I used approaches and methodologies that are generally consistent with the marginal cost study that the Company filed in its most recent distribution rate case, Docket No. DG 14-180. The marginal costs that I have calculated in Attachments MFB-1 through MFB-11 are derived from data and special studies that I obtained from the Company. As also shown on Attachment MFB-11, and supported by the remainder of my schedules and workpapers, the estimated annual marginal distribution costs by rate class are

	R-1	R-3 R-4	G-41	G-42	G-43	G-51	G-52	G-53	G-54	Total
Customer	\$2,071	\$50,732	\$6,355	\$2,410	\$120	\$940	\$401	\$138	\$232	\$63,399
Capacity	\$77	\$9,084	\$3,571	\$4,954	\$1,303	\$361	\$555	\$659	\$496	\$21,060
Total	\$2,148	\$59,815	\$9,926	\$7,364	\$1,423	\$1,301	\$956	\$797	\$728	\$84,459
	2.5%	70.8%	11.8%	8.7%	1.7%	1.5%	1.1%	0.9%	0.9%	100.0%

Table 1: Total Marginal Costs by Rate Class (\$1,000)

2

1

Source: Attachment MFB-10, Line 33 through Line 36

3 III. MARGINAL COST STUDY

4

A. Economic Theory and Marginal Costs

5 Q. Please provide an economist's view of marginal cost.

A. "Marginal cost" is an economic concept; it is a measure of the additional cost that a firm
incurs to provide an additional unit of a good or a service. A well-established principle
of economic theory is that the price of a good that is sold in a perfectly competitive
market will be set at the marginal cost to produce that good. It is a further wellestablished principle of economic theory that the best allocation of resources will occur,
and the best consumption decisions will be made, in an economy in which the prices of
goods are set at marginal costs.

It has been the Commission's rate-design policy and precedent since the mid-1980s to apply the concepts of marginal cost pricing in a rate case (a) to determine the share of total rate case revenue requirement for which each rate class is responsible, and (b) to set base distribution rates in order to promote appropriate price signals and, therefore, proper energy consumption decisions. The basis for the Company's current allocation of revenue requirement to classes, rate design, and current rate classifications was approved

1	by the Commission in Order No. 23,675 (Apr. 5, 2001) in the Company's 2000 revenue
2	neutral rate design proceeding, Docket No. DG 00-063.

3

4

B. Marginal Cost Study Methodology

1. Overview

5 Q. Please describe the components of the Company's marginal costs that you estimated.

I prepared calculations and analyses to estimate the marginal distribution function-related A. 6 7 costs¹ that the Company would incur to serve (a) additional demand when the Company 8 is experiencing design day conditions, and (b) additional customers. In general terms, to estimate the costs that the Company would incur to serve additional design day demand, I 9 calculated (1) the additional plant-related distribution mains costs, and (2) the additional 10 operations and maintenance ("O&M") expense that would be caused by an increment to 11 design day demand. I also calculated (3) the additional general plant-related costs 12 associated with the additions to distributions mains, (4) the additional administrative and 13 general ("A&G") expenses associated with the additional plant and O&M expenses, and 14 (5) the additional materials and supplies ("M&S") and prepayment costs associated with 15 the additional plant. Lastly, I calculated additional factors to account for the effect of bad 16 debt and working capital on the marginal costs that I calculated. 17

- 18 In accordance with rate design precedents that were established in Docket No. DG 00-
- 19 063, I did not calculate Production Function-related marginal costs (i.e. gas supply costs
- 20

that are recovered through the Company's Cost of Gas mechanism).

¹ As I explain in Section III.C.2, I also developed an estimate of production plant marginal costs to account for production function facilities that serve a distribution function.

1	Q.	Please describe the data that you used to develop your estimates of the Company's
2		marginal costs.
3	A.	The Company provided Concentric with (a) distribution plant and general plant balances
4		by account from 1989 to the present, and (b) distribution, customer, customer accounting
5		and marketing, A&G, and Materials and Supplies and Prepayments Expenses, also for the
6		period 1989 to the present. I adjusted that data using an appropriate price index. I used a
7		Handy-Whitman index to restate plant additions in 2016 constant dollars, and I used the
8		Implicit Price Deflator for Gross Domestic Product, published by Bureau of Economic
9		Analysis, to restate expenses in constant 2016 dollars.
10		The Company provided engineering studies and unit cost estimates that I used in several
11		of the estimates of marginal costs.
12	Q.	Please describe the primary types of analysis that you used to calculate the
13		components of marginal cost that you listed in Section III.B.1, above.
14	A.	For many of the marginal cost components, I used a statistical process for estimating the
15		relationship between a specific "Cost Variable" (i.e., measure of costs) ² and a specific
16		"Cost Driver" variable. ³ The general form of the regression equations that I estimated is
17		as follows:

Cost Variable = a + b x Cost Driver Variable

² Some of the Cost Variables that I used include mains-related distribution plant, customer-related O&M expense, and A&G Expense.

³ Some of the "Cost Driver" variables that I used include design day demand and number of customers.

	Regression analyses are often used to estimate components of marginal costs because the
	regression coefficient, the term "b" in the equation above, sometimes referred to as the
	slope of the equation, is the estimated marginal cost of the Cost Variable that is
	associated with a small change in the Cost Driver variable. ⁴ To estimate the regression
	equations, I generally used all years' data that the Company provided to me.
Q.	Please describe the general approach that you used in performing the marginal cost
	study regression analyses.
A.	I reviewed the regression equations that I developed to ensure that the estimates were
	reasonable and that they did not violate important statistical requirements.
	Specifically, I tested each equation to ensure that there is no statistically significant level
	of autocorrelation in the regression equation. Autocorrelation is a violation of the
	requirements of regression analysis ⁵ , which would inappropriately affect the regression
	statistics, if not corrected. The statistical software that I used, SPSS, can identify and
	correct for autocorrelation.
	I also tested each equation to look for "structural shifts," which are changes in the
	relationship between the Cost Variable and Cost Driver variable starting in a specific year
	and continuing for a number of years. I specifically looked for structural shifts that might
	have been related to the acquisition of EnergyNorth by KeySpan in 2000, the later
	acquisition of KeySpan by National Grid in 2007, and the acquisition of EnergyNorth by
	Q. A.

⁴ The term "a" is the intercept of the equation. It is the level of the Cost Variable that is constant, regardless of the level of the Cost Driver variable.

⁵ Autocorrelation is a violation of the assumption that the regression equation error terms are uncorrelated. In the presence of autocorrelation, the regression does not produce Best Linear Unbiased Estimates.

1		Libert	y in 2012. However, I did not limit the potential structural shifts to these years. If
2		I deter	mined that a Cost Variable may have a structural shift, I tested additional
3		regress	sion equations that allowed the slope and/or intercept terms to be different for the
4		time p	eriods before and after the time of the potential structural shift. If a structural shift
5		was fo	und to be significant, I used the slope associated with the latest (i.e., most recent)
6		time p	eriod as the marginal cost estimate because, all else being equal, costs from the
7		most r	ecent time period are expected to be more representative of costs in the future.
8	Q.	What	criteria did you use to accept or reject a regression equation?
9	A.	To ass	ess whether a regression equation provided a reliable estimate of the marginal cost
10		compo	onent, I reviewed the regression equation statistics. Specifically, I reviewed:
11		•	The reasonableness of the regression equation results; I considered that an
12			equation was reasonable if the slope coefficient of the Cost Driver variable had
13			the "right sign," ⁶ and was the "right size." ⁷
14		•	The explanatory power of the regression equation as a whole, as measured by the
15			R-squared statistic.
16		•	The explanatory power of the slope coefficient on the Cost Driver variable, as
17			well as all other variables included in the model, as measured by the t statistic.

⁶ The slope coefficient is the "right" sign if the coefficient is positive. A negative slope would mean, for example, that as design day demand increased, the distribution mains plant additions in a year would decrease.

⁷ The "right size" is a subjective test to ensure that the slope coefficient is not implausibly large or small.

1 C. <u>Marginal Cost Study Results</u>

2 **1. Overview**

3 Q. Please describe how you have organized the marginal cost study.

- 4 A. The schedules that make up the marginal cost study are provided in the List of
- 5 Attachments. Table 2 provides a summary of the marginal cost study schedules.
- 6

Table 2: Summary of Marginal Cost Study Schedules

Attachment	Topics
MFB-1	Calculation of Marginal Capacity-related Plant Additions
MFB-2	Calculation of Marginal Customer-related Plant Additions
MFB-3	Calculation of Marginal Production Capacity-related Expense
MFB-4	Calculation of Marginal Distribution Capacity-related O&M Expense
MFB-5	Calculation of Marginal Customer-related Expense
MFB-6	Development of Marginal Loading Factors
MFB-7	Calculation of Levelized Fixed Carrying Charge Rates
MFB-8	Summary of Marginal Capacity Costs
MFB-9	Summary of Marginal Customer Costs
MFB-10	Summary of Marginal Cost Estimates
MFB-11	Marginal Unit Costs per Dth

7

8

2. Marginal Distribution Capacity-related Plant Addition Costs

9 Q. Please provide an overview of the approach that you used to estimate marginal 10 distribution capacity-related plant addition costs.

11 A. I estimated three separate components of marginal distribution capacity-related plant

- 12 addition costs that are associated with: (a) production plant capacity that is used in lieu of
- 13 mains reinforcement projects to address low pressure in an area of the distribution system
- 14 at times of high (design day) demand; (b) main-related plant additions associated with
- 15 system reinforcement projects, which are constructed to meet forecast design day

demand; and (c) main-related plant additions that are associated with main extensions to
 connect new, off-the-main customers.

O. Please describe the Company study that you used to estimate the marginal cost of 3 production plant capacity that is used in lieu of main reinforcement projects. 4 A. I asked the Company to prepare an engineering study to estimate the capacity from the 5 Company's liquefied natural gas ("LNG") or liquid propane ("LP") facilities that would 6 be needed during design day conditions to deliver gas to customers in a specific section 7 of the distribution system because the capacity of the distribution system is not sufficient 8 9 to deliver gas from the Company's gate stations to that section of the distribution system. 0. Please explain how you estimated production plant capacity that is used in lieu of 10 11 main reinforcement projects. The results of the Company's engineering analysis, which indicates the percentage of the A. 12 LNG and LP vaporization capacity that would be used to address distribution pressure 13 issues on design day, are provided in Attachment MFB-1, page 2. 14 Because I needed to determine the marginal cost associated with the production plant 15 capacity that is used in lieu of main reinforcement projects, I also asked the Company to 16 estimate the cost of hypothetical additions to existing Liberty LP and LNG facilities, and 17 the cost of new LNG and LP production facilities constructed in the Company's service 18 territory. From the Company's estimated costs of new LNG and LP production facilities, 19 I determined that the estimated cost in 2016 dollars of a hypothetical 10,000 Mcf 20 additional LNG capacity was the best representation of the marginal cost-based value of 21

1		the production capacity that is currently being used to address pressure issues. The
2		calculation of the marginal cost of production plant that has a distribution function
3		(pressure support) is provided in Attachment MFB-1, page 1, Line 11.
4	0	Places sympletic why you determined that the estimated part in 2016 dollars of a
4	Q.	Trease explain why you determined that the estimated cost in 2010 donars of a
5		hypothetical 10,000 Mcf additional LNG capacity is an appropriate measure of the
6		marginal cost of production plant capacity that is used in lieu of main reinforcement
7		projects.
8	A.	I used the "peaker" approach to estimate the marginal capacity costs of production plant
9		capacity that is used in lieu of main reinforcement projects. The peaker approach is a
10		commonly used method to estimate production capacity costs in gas and electric marginal
11		and avoided cost analyses. According to the peaker method, the production capacity cost
12		is set at the cost of the least-cost capacity available. I determined that the costs of adding
13		an incremental 10,000 Mcf of daily LNG capacity at the Tilton LNG facility was the
14		most appropriate measure of the least-cost capacity available.
15	0	Discus describe the Commons study that you used to estimate the manying asst of
15	Q.	Please describe the Company study that you used to estimate the marginal cost of
16		distribution main additions that are associated with system reinforcement projects.
17	A.	I asked the Company to prepare an engineering study of forecasted system reinforcement
18		projects that the Company would be required to construct from 2016 to 2026 to meet the
19		Company's projected design day demand during that period. The engineering study that I
20		asked the Company to prepare is different from the Company's actual distribution asset
21		plan, which takes into account (a) projects that will be required to meet projected load

growth, (b) projects that are included in the Company's Cast Iron Bare Steel ("CIBS")

1		replacement program, and (c) other distribution replacement and relocation plans. The
2		Company's distribution asset plan is different from the projections that I requested
3		because the actual asset plan may combine a reinforcement project with a CIBS
4		replacement project or other replacement or relocation projects, which is likely to affect
5		the timing and location of reinforcement projects.
6	Q.	Please explain how you estimated the costs of Distribution main additions that are
7		associated with system reinforcement projects.
8	A.	I prepared a regression analysis to estimate the statistical relationship between the
9		projected cost of system reinforcement projects and projected design day demand. The
10		regression equation that I estimated is provided in Attachment MFB-1, page 3.
11	Q.	Please describe the data that you used to estimate the marginal cost of main
12		extensions.
13	A.	The Company provided data on the cost of main extension projects from 1989 to 2016.
14	Q.	Please explain how you estimated the marginal cost of main extensions.
15	A.	I prepared a regression analysis to estimate the statistical relationship between the cost of
16		main extensions and design day demand, based on the historical data from 1989 to 2016.
17		The regression results are summarized in Attachment MFB-1, page 4.
18	Q.	In summary, what is the marginal cost of distribution capacity-related plant
19		additions?
20	A.	The total marginal cost of distribution capacity-related plant additions is summarized in
21		Table 3.

Marginal Plant Additions Component	\$ per Dth	Source (Attachment)
Production in lieu of Reinforcement	\$56.05	MFB-1 page 1
Reinforcement	\$63.33	MFB-1 page 3
Extension	\$505.18	MFB-1 page 4
Total	\$624.56	

Table 3: Marginal Cost of Distribution Capacity-related Plant Additions

2

1

3

3. Marginal Customer-related Plant Addition Costs

4 Q. Please explain how you estimated marginal Customer-related plant addition costs.

5 A. Marginal Customer-related plant addition costs measure the marginal cost to connect a

6 customer, which includes the current installed cost of a meter and a service. Because the

7 cost of a meter and a service is generally correlated with the size of the customer, I asked

8 the Company to provide an analysis of the current installed cost of a meter, and installed

9 cost of a service that is typical for each rate class. The Company's analysis is provided in

10 Attachment MFB-2.

- 11 The Company directed me to use the results of the analysis of the number of customers
- 12 per service that had been used in the Company's 2014 MCS.⁸ Also, the Company

13 directed me to assume that there is one meter per customer.⁹

⁸ The estimate of the customers per service in Attachment MFB-2 is based on the understanding that some residential and small C&I customers (rate classes R-1, R-3 and R-4; G-41 and G-51) are located in an apartment building, condominium complex, office building, strip mall, or shopping center, and are served from a single gas service. The Company believes that it more likely that medium and large use C&I customers are served by a dedicated service.

⁹ As stated in the Company's tariffs, the Company's policy is generally to separately meter and bill each customer / meter.

1 Q. In summary, what is the marginal cost of customer-related plant additions?

2 A. The total marginal cost of customer-related plant additions is summarized in Table 4.

3

Table 4: Marginal Cost of Customer-Related Plant Additions

	R-1	R-3 R-4	G-41	G-42	G-43	G-51	G-52	G-53	G-54
Service	\$3,738	\$3,738	\$3,738	\$7,300	\$10,913	\$3,738	\$7,300	\$23,006	\$54,416
Meter	\$310	\$310	\$979	\$2,433	\$6,025	\$979	\$1,617	\$7,312	\$9,675
Total	\$4,048	\$4,048	\$4,717	\$9,733	\$16,937	\$4,717	\$8,917	\$30,318	\$64,091

4

5

Source: Attachment MFB-2, Lines 4, 8, 9

4. Marginal Capacity Related Production (Pressure Support) Expense

Q. Please explain how you estimated Marginal Capacity-related Production (Pressure
 Support) Operations and Maintenance costs.

8 A. I prepared a regression analysis to estimate the statistical relationship between (a) the

9 capacity-related operations and maintenance expense associated with the Company's

10 LNG and LP facilities, and (b) design day demand, based on historical data from 1989 to

11 the present that the Company provided. The regression results are summarized on

12 Attachment MFB-3.

135. Marginal Distribution Capacity-related Operations and Maintenance14Expense

15 Q. Please explain how you estimated the Marginal Cost of Capacity-related Distribution

- 16 **Operations and Maintenance Expense.**
- 17 A. I prepared a regression analysis to estimate the statistical relationship between (a) the
- 18 capacity-related distribution operations and maintenance expense, and (b) design day
- 19 demand, based on historical data from 1989 to the present that the Company provided.
- 20 The regression results are summarized on Attachment MFB-4.

1		6. Marginal Customer-related Operations and Maintenance Expense
2	Q.	Please explain how you estimated Marginal Customer-related Distribution
3		Operations and Maintenance Expenses.
4	A.	I prepared a regression analysis to estimate the statistical relationship between (a) the
5		customer-related distribution operations and maintenance expense associated with
6		operating and maintaining customer meters and services, and (b) the number of annual
7		customers, based on historical data from 1989 to the present that the Company provided.
8		The regression results are summarized on Attachment MFB-5, page 1.
9		I prepared additional analysis, which is provided in Attachment MFB-5, page 2, to
10		allocate the customer-related O&M expense to rate classes in a way that reflects that the
11		cost to maintain meters and services is related to the size of the meter and service, which
12		varies by rate class. As shown in Attachment MFB-5, page 2, column (C), the marginal
13		customer-related O&M expense was allocated to rate classes based on the marginal
14		service and meter plant per customer, Attachment MFB-2, page 1. The results of this
15		allocation process are shown in Attachment MFB-5, page 2, column (G).
16		7. Marginal Customer Accounting and Marketing Expense
17	Q.	Please explain how you estimated Marginal Customer Accounting and Marketing
18		Expenses.
19	A.	I prepared a regression analysis to estimate the statistical relationship between (a)
20		customer accounting and marketing expenses, excluding bad debt expense, and (b) the
21		number of annual customers, based on historical data from 1989 to the present that the

1		Company provided. The regression results are summarized on Attachment MFB-5, page
2		3.
3		Because marginal customer accounting and marketing expenses, excluding bad debt
4		expense, generally do not vary by rate class, the marginal cost per customer as shown on
5		Attachment MFB-5, page 3, applies to all EnergyNorth rate classes.
6		Lastly, I prepared Attachment MFB-5, page 4, to calculate the proforma bad debt expense
7		rate by rate class, based on data provided by the Company.
8		8. Marginal Loading Factors and Adjustment Factors
9	0.	Please explain how you estimated Marginal Loading Factors.
		I I I I I I I I I I I I I I I I I I I
10	A.	I calculated several loading factors to account for cost components that are relatively
10 11	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I
10 11 12	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G
10 11 12 13	А.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general
10 11 12 13 14	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general plant. For each of the loading factors, I prepared regression analyses for the period 1989
10 11 12 13 14 15	Α.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general plant. For each of the loading factors, I prepared regression analyses for the period 1989 to the present using the loading factor cost component as the dependent variable, and an
10 11 12 13 14 15 16	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general plant. For each of the loading factors, I prepared regression analyses for the period 1989 to the present using the loading factor cost component as the dependent variable, and an appropriate measure of cost, utility plant or total O&M expense as the independent
10 11 12 13 14 15 16 17	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general plant. For each of the loading factors, I prepared regression analyses for the period 1989 to the present using the loading factor cost component as the dependent variable, and an appropriate measure of cost, utility plant or total O&M expense as the independent variable. The loading factor analyses for (a) plant-related A&G expense, (b) non-plant-
 10 11 12 13 14 15 16 17 18 	A.	I calculated several loading factors to account for cost components that are relatively small or for which it is difficult to develop marginal cost-type statistical relationships. I developed loading factors for the following four cost components: (a) plant-related A&G expense; (b) non-plant-related A&G expense; (c) M&S and prepayments; and (d) general plant. For each of the loading factors, I prepared regression analyses for the period 1989 to the present using the loading factor cost component as the dependent variable, and an appropriate measure of cost, utility plant or total O&M expense as the independent variable. The loading factor analyses for (a) plant-related A&G expense, (b) non-plant- related A&G expense, (c) M&S and prepayments, and (d) general plant are provided in

1 Q. Please explain how you calculated a sendout/sales adjustment factor.

The measures of capacity-related marginal cost that are used in the MCS are calculated 2 A. unit costs per dekatherm (or therm) of design day demand, measured at customers' 3 meters. The total distribution system demand is greater than the demand measured at 4 customers' meters to account for the difference between the measured amount of gas 5 entering the distribution system (from interstate pipelines at city gates and from on-6 7 system peaking resources) and the measured amount of gas leaving the distribution system (through customer and company meters).¹⁰ I calculated a sales/sendout 8 adjustment factor based on the lost and unaccounted factor that was included in the 9 Company's 2016/2017 Cost of Gas proceeding. This adjustment factor is used in 10 Attachment MFB-8, page 1, line 24. 11

12

9. Fixed Carrying Charge Rate

13 Q. Please explain how you calculated the Fixed Carrying Charge Rates.

A. The marginal cost that I calculated for production facilities, mains, services, and meters is
the initial cost of an asset that is placed into service. Fixed carrying charge rates
("FCCR") are used to convert the marginal cost of plant additions from a cost that
represents the estimated marginal investment into the levelized annual cost of that
investment. Attachment MFB-7 Page 1 is a summary of the FCCRs for (a) production
plant, (b) mains, (c) services, and (d) meters. This page shows Economist's and
Engineer's FCCR results.

¹⁰ The primary sources of these differences include meter measurement; adjustments for atmospheric pressure, gas distribution pressure, or gas temperature; gas theft; and leaks caused by third party damage to the distribution system, corrosion, or breaks.

1		An Economist's FCCR is based on annual streams of costs that are fixed in real dollars,
2		and therefore vary in nominal dollars. An Engineer's FCCR is based on annual streams
3		of costs that are constant in nominal dollars and therefore vary in real dollars. However,
4		the present values of the Economist's and Engineer's costs and revenues are identical.
5		For marginal cost analyses, the Economist's FCCR calculations are generally accepted as
6		being the appropriate version because the Economist's FCCR appropriately accounts for
7		the reduced value, due to price inflation, of the revenue requirements of that plant
8		addition in future years and therefore better reflects the economic and financial
9		implications of regulated ratemaking.
10		Attachment MFB-7, pages 2 through 7, provide the assumptions that were used in the
11		calculation of the FCCR and the detailed calculations of the four FCCRs. The
12		calculations of the FCCR follow standard rate making principles to determine revenue
13		requirements associated with plant additions, including return, taxes, depreciation,
14		salvage value, etc.
15		D. <u>Summary of Marginal Cost Study Results</u>
16	Q.	Please explain the schedules that you have prepared to summarize the Marginal Cost
17		results.
18	А.	Attachment MFB-8 shows the calculation of unit marginal distribution capacity costs,
19		including all loading factors and adjustments.
20		Attachment MFB-9 shows the calculation of unit marginal customer costs, including all
21		loading factors and adjustments.

8	Q.	Does this conclude your testimony?
7		rate class.
6		Attachment MFB-11 shows unit customer-related and demand-related marginal costs by
5		requirement to firm rate classes.
4		rates in this proceeding to allocate the Company's requested distribution revenue
3		costs by rate class, which is used in designing the Company's proposed base distribution
2		adjusted for bad debts. Attachment MFB-10 also shows the calculation of total marginal
1		Attachment MFB-10 shows the calculation of unit marginal customer and capacity costs,

9 A. Yes, it does.

THIS PAGE INTENTIONALLY LEFT BLANK